

What is claimed is:

1. A method comprising:

storing data defining a set of contributors;

5 storing a model of an organization, wherein the model has a plurality of

hierarchically arranged nodes;

capturing forecast data from the contributors according to the model; and

generating a budget report based on the forecast data.

10 2. The method of claim 1 further comprising:

storing data defining a set of analysts; and

capturing target data for the organization from the analysts.

15 3. The method of claim 1, wherein capturing forecast data according to the model comprises receiving the forecast data from a remote computing device over a packet-based network.

20 4. The method of claim 3, wherein capturing the forecast data comprises communicating a template and a calculation engine to the computing device, wherein the template includes a data cube for storing the target data and the forecast data.

25 5. The method of claim 4, wherein the template and the calculation engine are Active X components capable of receiving data and locally processing data on the computing device.

6. The method of claim 1, wherein each node corresponds to one of the contributors.

7. The method of claim 1, wherein capturing forecast data according to the model comprises
capturing forecast data from contributors associated with nodes of a lower level of the
30 hierarchy;
receiving review input from contributors at higher-level nodes of the hierarchy.

8. The method of claim 6, wherein receiving review input from contributors at higher-level nodes of the hierarchy comprises propagating the forecast data up the hierarchy based on the review input.
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9. The method of claim 8, wherein the contributors associated with the higher-level nodes of the hierarchy can reject the forecast data or accept the forecast data, and further wherein propagating the forecast data up the hierarchy comprises incrementing a current level when a contributor accepts the forecast data and decrementing the current level when the contributor rejects the forecast data.
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10. A budgeting system for an organization comprising:
 - a database configured to store data defining a number of contributors and a model of an organization, wherein the model has a plurality of hierarchically arranged nodes, each node corresponding to one of the contributors; and
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 - a server configured to capture forecast data from the contributors according to the model.
11. The system of claim 10 further comprising:
 - a computing device communicatively coupled to the server via a packet-based network; and
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 - a calculation engine executing in an operating environment provided by the computing device, wherein the calculation engine manipulates a data cube in response to the organizational targets and the forecast data.
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12. The system of claim 11, wherein the template and the calculation engine are Active X components capable of receiving data and locally processing data on the computing device.
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13. The system of claim 11, wherein the database is configured to store data defining a set of analysts and the server is configured to capture target data from the analysts.

14. The system of claim 1, wherein the server is configured to capture forecast data according to the model by capturing forecast data from contributors associated with nodes of a lower level of the hierarchy and review input from contributors at higher-level nodes of the hierarchy, and further wherein the server propagates the forecast data up the hierarchy based on the review input by incrementing a current level when a contributor accepts the forecast data and decrementing the current level when the contributor rejects the forecast data.
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- 10 15. A method for generating a budget comprising:
storing a model of an organization, wherein the model has a plurality of nodes hierarchically arranged into a number of levels;
associating a contributor with each node of the hierarchy;
capturing forecast data from a contributor associated with a node within a lower level of the hierarchy;
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- 15 traversing the model by receiving review information from a contributor associated with a current level of the model and updating the current level according to review information; and
generating a budget for the organization based on the forecast data when the forecast data is approved by a contributor associated with a root node within at a highest level of the model.
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- 20 16. The method of claim 15 wherein updating the current level includes incrementing the current level when the review information indicates an acceptance of the forecast data and decrementing the current level when the review information indicates a rejection of the forecast data.
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- 25 17. The method of claim 15, and further including capturing target data from the analysts and presenting the target data to the contributors when the forecast data is captured and when the review information is captured.
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18. The method of claim 15, wherein capturing forecast data comprises receiving the forecast data from a remote computing device over a packet-based network.
19. The method of claim 18, wherein capturing the forecast data comprises
5 communicating a template and a calculation engine to the computing device, wherein the template includes a data cube for storing the target data and the forecast data.
20. A computer-readable medium comprising:
10 a set of data structures to store data that defines an organizational model having a plurality of nodes that are hierarchically arranged into a number of levels; and
15 a set of data structures to store data that defines a number of contributors, wherein each node is associated with a contributor
21. The computer-readable medium of claim 20, wherein contributors associated with nodes of a lowest level of the hierarchy the contributors are individuals responsible for entering forecast data for the organization, and further wherein contributors associated with nodes at higher levels of the hierarchy are responsible for reviewing the forecast data.
22. The computer-readable medium of claim 20 and further comprising data structures defining a template to store forecast data and organizational targets.
23. The computer-readable medium of claim 22, wherein the template data structures
25 comprises a data cube.
24. The computer-readable medium of claim 20, wherein each node stores data defining an owner of the node.
- 30 25. The computer-readable medium of claim 20, wherein a set of the nodes stores data defining a reviewer for the node.

26. The computer-readable medium of claim 20, wherein each node is associated with one or more of the templates.

5 27. The computer-readable medium of claim 20, wherein each node stores data defining a state of the node.

10 28. The computer-readable medium of claim 20, wherein the states include NOT-STARTED, LOCKED AND WORK-IN-PROGRESS.

15 29. The computer-readable medium of claim 20, wherein the states further include READY and INCOMPLETE.

30. The computer-readable medium of claim 20 and further comprising a set of data structures to store data that defines a number of analysts for inputting organizational targets.

20 31. A system comprising:
means for storing a definition of a hierarchical model of an organization;
means for receiving organizational target data and forecast data according to the model; and
means for reconciling the organization target data and forecast data according to the model.

25 32. The system of claim 31 comprising means for capturing the organizational target data and the forecast data.

33. The system of claim 31, wherein the reconciling means includes means for propagating the forecast data up the hierarchy.